

CMD 2021

26 August 2021



Services highlights



Meet Artturi Mäki

SVP, Services



Services throughout the life cycle

Services for a lifetime

- We support our customers throughout the life cycle of the machine which can be even 20 years or more
- Our glass processing machines are designed and built to withstand constant use at high utilization rates
- Proactive and regular service will further extend the lifetime of the machines
- New features and capabilities can be added with modernizations and upgrades



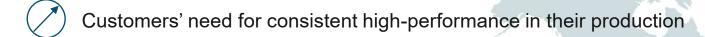
- Full offering and unique global footprint with presence in 10 countries
- Comprehensive service expertise and support throughout the organization
- Frontrunner in continuous online services
- **Extensive installed base** with ~4,000 lines in use and over 500 **service agreements**
- Development of new services leveraged with digitalization and with the data

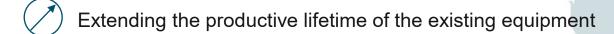
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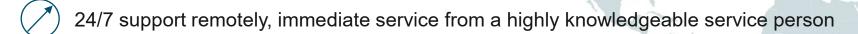


Key trends with the Services market

Trends and expectations









Expectation to get services with the latest technologies

Customers want to focus on their product and deliveries, not only to maintain their production equipment



Key success factors in Services

Across the regions



We offer sustainable solutions and services



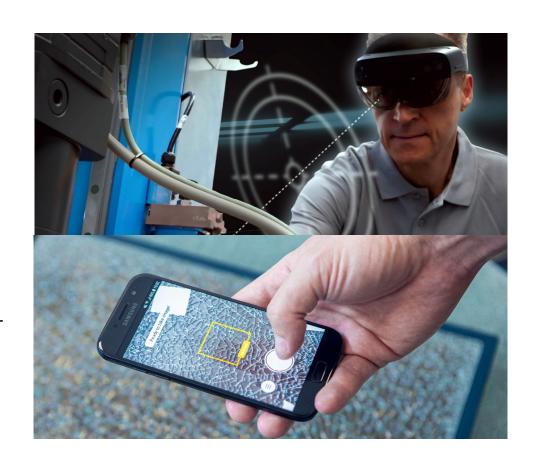
We need to be easy to work with



We need to reduce customers' total cost of ownership

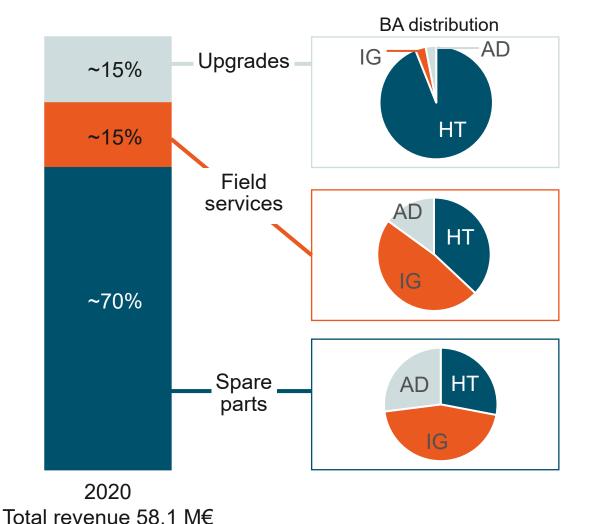


We must be trusted professional service and process partner





Main services portfolios



Growth actions for 2021-2025:

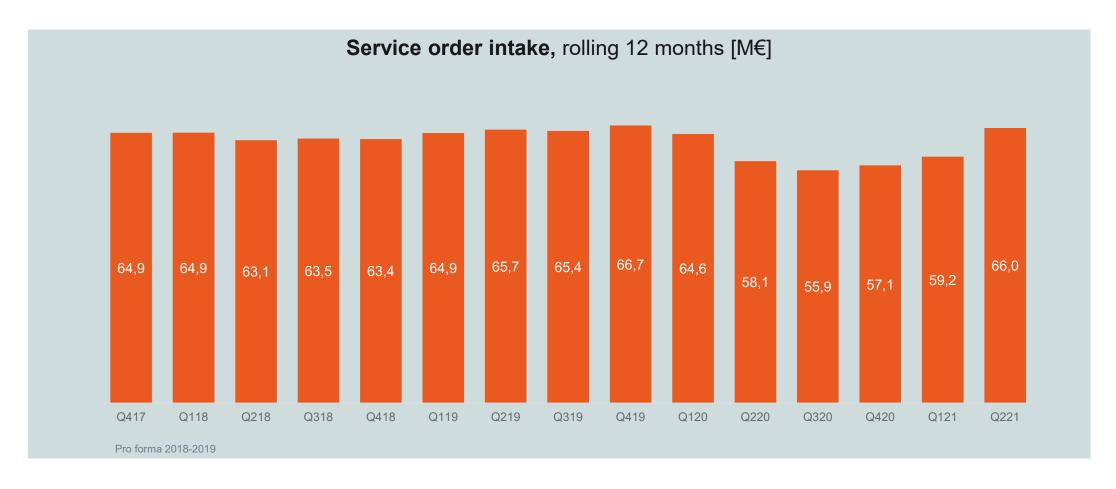
We plan to grow in all main service portfolios: spare parts, field services and upgrades.

Areas of growth potential build on existing progress in:

- process optimization and preventive maintenance
- good experiences in remote support
- increased attention to Insulating Glass and Automotive upgrade development



Services order intake





Services

Growth with market and with the initiatives

Services focus areas

Growth in all regions

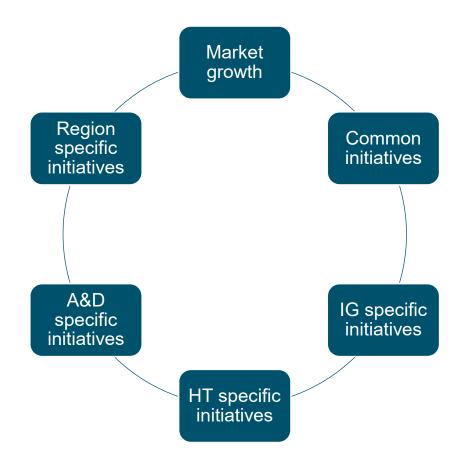
- Footprint actions to ensure operations
- Global operations to ensure flexibility

Growth actions in all product families within Services

- Response to market growth with the adjusted capacity
- Continuous flow of novel offering

Growth in Services in all business areas

- Installed base in focus for sustainable business
- Selected initiatives to apply latest technology
- Leverage common group capabilities







Thank you!

